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2018 - 2022

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SURINAME



TRINIDAD & TOBAGO



*Welcome to
Belize!*



Mr. Delroy Fairweather
President
CACUB

A warm welcome to our fellow CARICOM brothers and sisters to Belize!

Immediately following our 41 years of Independence entitled, "Valiant and Bold, Proud & Strong! Belize Rebounds @ 41!". It is my esteemed honour, as President of the Caribbean Association of Customs Brokers (CACUB), to welcome you to the Jewel.

As the theme of Belize's Independence implies, I would like to highlight the resiliency our CARICOM nations have fought tirelessly the last 2 years to thrive through the COVID pandemic and now have this opportunity to meet physically (and virtually) for this historic meeting of Customs Brokers in Belize.

It is indeed an occasion to be proud as this signals the re-birth of CACUB, a new era. I must show respect and gratitude to everyone who placed their trust in me as the president from 2018 until present. We must also take time to reflect on all the personal sacrifices numerous individuals have given generously to CACUB. We cannot forget those who have departed from among us.

CACUB will become a driving force within the region to ensure that all CARICOM territories are given equal access and opportunities to be a part of Trade Facilitation for goods and services; we will continue to lobby our Governments to assist with coordinating trade within the region.

Belize and its rich cultural, diversity and friendly people welcome brothers and sisters to our shores to experience our country's culture, food and warm hospitality. Again, thank you for your support and the trust you have placed in Belize to host the regional conference entitled, "The 21st Century Customs Broker".

BARBADOS

HS Version: 2017.

Listed Custom Brokers, 73.

Barbados Customs Brokers and Clerks Association current Management Committee: Louis Forde, Adrian Harewood, Sharmaine Monah, Patrick Garnes, Beverly Collins and Patrick Forde, Anderson Cadogan, Jason Ince.

Barbados uses ASYCUDA World and is implementing a Single Window and a Port Community System both due in 2023, but has no other real Portals or online recourses to facilitate trade.

Customs Brokerage (legal named Clearing Agent) as a profession in Barbados mostly evolved in the 1960's when retired Customs Officers and; retired Clerks previously working for the large commercial entities provided their services as individuals or formed Brokerages. This was at a time when international commerce was a thing only done by large, mostly white owned companies with the only anomaly being the huskers and hawkers operating between the islands.

There were some entrants to the profession from other areas as they along with the retired Clerks were allowed to sit an examination to become a Customs Broker. The system of automatically giving retired Customs Officers, who wish one, a Broker's Licence

is still in place today. Whilst there has not been an examination for almost a decade.

The legislation for approval as a Customs Broker leaves it up to the Comptroller of Customs to decide; it is his total discretion. Attempts have been made by the Association; which continue; to have a Board in place; but this has been futile thus far.

A pattern of younger family members of Customs Broker and Clerks entering the profession has been a tradition. There was an often-said theory that if you did not enter the profession from a young age, you would find it difficult to survive in it. Currently with the onset of technology, express package services and dwindling opportunities otherwise, more persons young and old are seeking to join the profession.

A lot of those new job seekers are female, females have a long tradition in the industry in Barbados. Our Association has had at least 4 female presidents over the years. Gender has never been an issue. Some female industry leaders report a supportive and welcoming environment on joining the profession, whilst some others including younger females have reported some inappropriate attitudes from males from both private and public sectors on the job. Attitudes which have been tempered with the treatment of professionalism and time.

Lady Emptage, Sandra Olton, Sharon Walcott, Beverly Collins; all past presidents, Nadean Worrell, Andre Davis along with the hundreds of other female Brokers,



Clerks, office support, shipping professionals, truckers etc. represent a very well-balanced sector.

Retirement does not appear to be a priority for Customs Brokers in Barbados with most willing to work into their 70s and 80s. Mervin Grimes, Trevor Chase, Percy Murrell, Richard Alleyne, Jason Ince, Erwin Watson, Trevor Depeiza, Micheal Greaves, James Harris are just some of the stalwarts still going at it. The 2nd generation in their family business include Derek Headley, Paul Chase, Duwayne Murrell, Mark Evelyn.

Long may the tradition of females and generational involvement in the industry continue!

Contributors:

Gabbreille Stanford - Customs Clerk

Louis Forde - V.P.



Beverley Collins
LICENSED CUSTOMS BROKER
CERTIFIED HAZMAT AGENT

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- ◆ Preparation of Dangerous Goods Declaration
- ◆ Packing and shipping of Dangerous Goods

PEAK Customs Agency is owned and managed by Sandra Oton who has more than thirty years experience in this field. She has worked in the areas of Food, Chemicals, Electrical, Lumber, Hardware and General Merchandise and is therefore well-versed. She gained her Clearing Agents' License in 1997 and her Hazmat Certification in 2011.



Sandra Oton
Owner / Manager
Licensed Customs Broker
Certified Hazmat Agent

"Asher" Yearwood Development #2
Clevedale, Black Rock
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BELIZE

How to become a Customs Broker?

One must be successful in passing a competency exam held once a year in October. Thereafter submit a completed application form to the Customs Brokers Board's secretary.

What version HS is being used?

Belize is currently using Harmonized version 2017 as of October 2018 and soon to switch over to Harmonized 2022.

How are goods cleared?

Being the only country which enjoys the benefits of being apart of both the Caribbean and Central America, goods are cleared by land, sea and air. There are 6 entry clearing ports throughout Belize.

Which trade facilitation agencies are integrated with Customs clearance?

Customs Brokers use Asycuda World which is Customs main frame for clearance along with DOE, BELAPS and Freezone Registry. Ministry of Finance, Ministry of Health, Beltraide and Department of Environment are third party approval agencies prior to release of cargo.

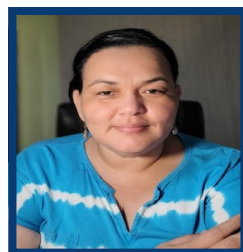
Who are the women in the Industry?

Mrs. Rosanda Kuylen is the Association's President and plays an active role in ensuring goods are cleared expeditiously. She has been doing brokerage for 23 years. She owns one of the largest brokerage houses in Northern Belize.

Since January 2022, Mrs. Estela Leslie is the first female Comptroller of Customs of Belize. She has been with the Department since October 1988 and worked vast sections of Customs. She was also a functional officer on the Asycuda World Project Team to ensure that Belize was able to launch Asycuda World and get us on the digitalization map.

Who are the local stalwarts?

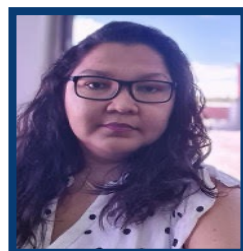
Mr. Oscar Anthony Ramos has been a Customs Broker since 1976. He is one of the founding members of the Association.



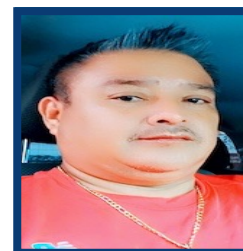
Mrs. Rosanda Kuylen
President
NORTHERN BORDER



Mr. Delroy Fairweather
Vice President
BELIZE CITY



Mrs. Yariela Fairweather
Treasurer
BELIZE CITY



Mr. Armando Castillo
Executive Member
NORTHERN BORDER



Mrs. Tanya Espat
Executive Member
WESTERN BORDER



Mr. Policarpo Manzanero
Executive Member
WESTERN BORDER

Mrs. Enoe Medina has been practicing Customs Brokerage since 1966. Her firm has grown over the decades as one of the leading Customs Brokerage house. She is also one of the founding members of our Association.

Is an Association active in your country?

Yes, the Customs Brokers Association of Belize currently operates from Caesar Ridge Rd in Belize City with 6 executive members.

They can be contacted by telephone no. +(501) 610 5190 or by email at customsbrokersbelize@gmail.com

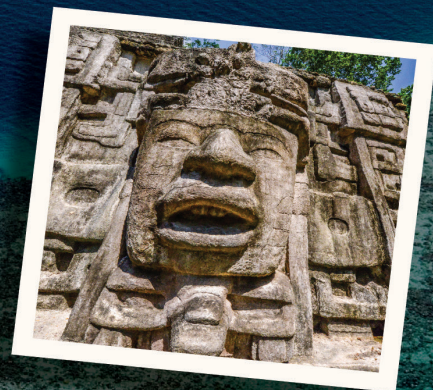
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Located in the Valley of Peace area in the Cayo District of Belize, The Santander Sugar Group operations are in full swing. In addition to sugar, the sugar milling process also produces energy. Destined to be one of the most efficient sugar mills within the region, numerous sustainable practices throughout all the operations are implemented every day. Santander produces all of its own energy needed to run the factory by means of one of its biproduct: bagasse. The remaining energy produced by the mill is sold to Belize's local grid, reducing dependency on international energy sources.

With our team-focused approach, The Santander Sugar Group employs over 850 people each year with more than eighty-five percent of the work force being local Belizeans. In addition, a number of private farmers near the mill have converted their lands to grow sugar cane to be milled at Santander providing large growth opportunities throughout the country. Production levels continue to rise, and new export markets are opening up for the Santander Sugar Group.

Geographically speaking, Santander Sugar Group is strategically located to provide its premium products to a variety of markets. Large investments in the South of Belize were made at the Big Creek Port to export the molasses and sugar products worldwide. Quality control is of utmost importance and is continuously monitored throughout the operation. We strive to be the very best in all that we do!

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GRENADA

The Association of Customs Brokers, Inc.

It is almost thirteen (13) years since our last Regional Bi-annual CACUB conference was held at the Trade Center, St. George's, Grenada. I can recall the many challenges that the regional customs brokers highlighted at the conference. In fact, most countries in the region were at that time preparing for the start of a new era. Where electronic data interchange would be introduced to encompass a new way to significantly change the existing status quo within the shipping and customs brokerage community.

In Grenada we all welcomed that change when it was introduced ten years ago. We all saw this as a quantum leap forward for customs brokers, not only for the preparation of customs declarations but also because of the potential impact it was going to have for the facilitation of foreign trade.

The Association of Customs Brokers Inc., was registered in 2007. The Organisation is managed by an Executive committee of eight. For the past fifteen years we have been working with our Customs department to enact the necessary legislation with regulations to govern the operations for customs brokers. We have been actively involved in making recommendations for the draft legislation which is presently in the final stages. For us this will be a tremendous achievement given what presently exists.

At the moment anyone can claim the title of customs broker, given the existing requirement of only a working knowledge of ASYCUDA. In fact there are in excess of 500 individuals and Companies on

the platform, as there is no licencing regime. Our membership has been with this existing reality where we have to compete with hundreds of individuals who do not see customs brokerage as a skilled profession but as a quick hussle. This has resulted in a slower true-put at the ports and have also affected the livelihood of our members.

The existing ASYCUDA WORLD portal is equipped to accomodate the many stakeholders who are involved in one way or the other in our cross border trade. Presently, the following stakeholders involved are the Ministry of Trade, where one can apply for import licences for a number of controlled items. Approval can be obtained between five minutes to twenty-four hours. Additionally, one can apply to the Ministry of Agriculture for import permits for plants, fruits and vegetables. Efforts are ongoing to get The Grenada Bureau of standards, The Ministry of Health, the Police Department and the Grenada Ports Authority to be fully integrated into the ASYCUDA portal.

The Association of Customs Brokers Inc., has a very good working relationship with The Grenada Customs & Excise Department. In fact we are very fortunate to have quarterly meetings to discuss matters of mutual interest and concerns in addition to ensuring smooth operations at all the ports of entry in Grenada, Carriacou & Petit Martinique.

HAITI

The “Licensed Customs Broker” is an unknown profession in Haiti. Often neglected, therefore poorly considered never mind its’ one of the most important.

The Licensed Customs Broker occupies a central place in the field of import and export, a very profitable sector of activity for a country. But few people know its importance, and are really interested in it.

Dr. Jean-Jacques Valentin wanted to make this profession a partner for customs, although we are an auxiliary of the General Customs Administration. General Manager Mr. Valentin and General Manager Edouard Vales, introduced an evaluation system. It is passing the exams, paying a deposit, and bringing tax documents with the General Administration of Customs.

It is following this process of formalization and regularization that vocational training schools began to appear on the horizon.

After completing the years of training and passing the assessments of the General Administration of Customs if you do not pay the deposit, you are an unlicensed or Certified Customs Broker. However, you are authorized to work with a Licensed Customs Broker. If you pass and pay the deposit, then you become an Authorized Customs Broker.

According to 2005 legislation, any applicant for the status of Customs Broker must undergo an examination according to a module prepared by the General Administration of Customs.

To obtain approval from the General Customs Administration, the applicant must amongst other things; a), be of Haitian nationality; b), produce a deed of the ministry, notarized, of his public residence signed by five duly identified persons, owners or exercising a profession, residing and domiciled in the jurisdiction of subscription; c), or own a building

After successful exams the deposit in the amount 50,000.00 gourdes for the first category empowering the Agent to complete customs formalities whose customs value does not exceed 1,000,000.00 gourdes.

For the second category, the customs broker will deposit a deposit in the amount 100,000.00 gourdes authorizing him to complete customs formalities, regardless of the customs value of the goods.

Between the years 2000 to 2006 we witnessed the birth of the Association of Licensed Customs Broker. The Committee was made up of: Mr. Darnold Dorval (deceased), Mrs. Chenet, Mrs. Paula, Mr. André, Mr. Michel Sinclair, Mrs. Claudette Montas. With the political problems and the insecurity that Haiti is experiencing, the association is dormant.

At the moment the number of active Customs Brokers is 280. The current version of the HS in use is that of 2017.

Choosing a profession and making a career in Haiti remains very complicated. Especially for women, however some are very interested in this profession. From 1975 no distinction of gender and sex had been adopted to select the Authorized Customs Broker. Today women are integrated and are experts and professionals in the sector. This presence was recently noted at the last Board of Directors, of which 3 women are members.

Contributors

Joas Stanley Cherestal

Licensed Customs Broker

Guirlain Josma

Licensed Customs Broker





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JAMAICA

On the Cusp of Mega-Opportunities Jamaica's Customs Brokers Set to Capitalize on Burgeoning Logistics Economy



By Clive Coke

Jamaica's Customs Brokers gathering in Kingston for their 56th Annual General Meeting in July, amidst a persistent global supply chain crisis in a COVID-19 pandemic that threatened to shut down businesses, have been switched on for some time to the economic and business potential of positioning the island as a global destination for cargo trans-shipment and logistics services.

Brokers have been preparing and planning for the day when the plethora of policy-speak and public pronouncements on Jamaica becoming a 'Global Logistics Hub' would materialize into some tangible greenfield investment.

That day arrived with the opening of the US\$17-million Kingston Logistics Park in July 2022, a remarkable 18,000-square-metre modern warehouse facility located adjacent to the Kingston Freeport Terminal, which serves 12 major shipping lines, with weekly connec-

tions to over 100 ports facilitating cargo movement in and out of the region.

The Kingston Logistics Park, which falls under the proven management of the Port Authority of Jamaica, gives much needed impetus to Jamaica's Logistics Hub Initiative and Special Economic Zone (SEZ) regime, aimed at capitalizing on our advantageous proximity to the big consumer markets of North and South America, to win and incubate inward wealth-creating investments that will spur economic growth and create jobs for Jamaicans.

Managing the agile movement of goods in the Park in compliance with customs and border requirements, is an essential input in the operations of the Kingston Logistics Park, which by necessity, includes a border-protection centre housing the Jamaica Customs Agency (JCA) and the Container Security Initiative in collaboration with the United States Government.

As the foremost professional body of licensed customs brokers, freight forwarders, logisticians and professionals engaged in customs clearance and third party logistics processes in and out of Jamaica, the over 200 member companies of the Customs Brokers and Freight Forwarders Association of Jamaica (CBFFA), are bringing their professional know-how and experience to ensure that the Kingston Logistics Park prospers, catalyzing the creation of more Special Economic Zones (SEZs) and specialized industrial parks, as we have witnessed in neighbouring Panama.

Learning from the Panamanian Experience

The three largest SEZs in Panama are the Colón Free Zone, Panama-Pacific and the City of Knowledge. The Colón Free Zone (CFZ) was created in 1948 as an import/re-export zone and today is the second largest SEZ in the world after Hong Kong, employing some 30,000 workers with net exports accounting for four

per cent of Panama's GDP according to a series of studies conducted by the Center for International Development at Harvard University and the President and Fellows of Harvard College.

The Panama-Pacific (PP) SEZ, which started operations in 2007, was created as an industrial and residential park with a battery of tax and migratory incentives for firms. Nowadays, the PP SEZ hosts over one hundred firms, 40 per cent of which are foreign entities. Multi-national companies such as 3M, Dell, and Caterpillar have already relocated part of their regional operations to Panama.

The City of Knowledge SEZ, which was a former military base close to the Canal, is now a technology park hosting an array of medium/small technology firms, and the United Nations Development Program (UNDP) regional headquarters.

Even with the constraints caused by the COVID global pandemic and the massive dislocations in the global supply chain, the Panamanian Government approved five new trade zones in February 2020, focusing on agro-industrial production, cluster for processing and manufacturing, merchandise storage and logistics



services, biomass processing, and urban waste management to generate energy.

What Panama has done, is possible for Jamaica and the rest of the Caribbean region to replicate. We must collectively pay attention to what is happening in the Expanded Canal inaugurated on June 26, 2016, which is facilitating increased traffic flow. The performance indicators in environmental leadership are also above par. Containerships represent more than half of the traffic that passes through the Expanded Canal, followed by liquefied petroleum gas (LPG) carriers and liquefied natural gas (LNG) carriers.

More than 90 per cent of the LNG world's fleet can now transit the Panama Canal, which opened the doors to a new market and allows LNG producers in the United States to send natural gas to Asia at competitive prices.

Building Capacity for the Mega Opportunities

Emerging from the vicissitudes of the COVID-19 pandemic, Jamaican Customs Brokers are far more resilient from the lessons learnt and are bullish about the prospects of a global logistics industry, which is projected to be worth approximately US\$12.9 billion in 2027.

When considered against the over US\$1 billion investments made in recent years to improve Jamaica's transportation and logistics infrastructure, such as the completion of the North-South Highway and the current work on the southern coastal highway to improve efficiency of the local supply chain, there will also be greater demand for more sophisticated service offerings from Jamaica's Customs Brokers.

In response, Customs Brokers have been expanding their businesses, making significant investments in internal capacity-building in logistics and supply chain management, e-commerce, haulage logistics, IT infrastructure development, data analytics, and the focused training and development of their people assets to capitalize on the opportunities as they arise in the business environment.

As Jamaica seeks to position itself as a globally competitive economy, logistics will be a vector industry driving sustainability, competitiveness, efficiency and performance.

Customs Brokers, in partnership with the Jamaica Customs Agency, are equipped to provide the required customs and logistics services for the investors in the Kingston Logistics Park, and other logistics investments that are on the anvil, to make trade happen efficiently and within the boundaries of new and progressive Customs laws.

Through collaboration and focused action, Jamaica's rankings in the global Logistics Performance Index will improve and the GDP growth and employment will come.

The opportunities are here. We must be ready to take advantage of them to succeed.

Clive Coke, MBA is a Licensed Customs Brokers for the past three decades and the Chief Executive Officer of WorldTrade e-Logistics Jamaica. Since 2020, he has been the President of the Customs Brokers and Freight Forwarders Association of Jamaica, the largest professional body of its kind in the English-speaking Caribbean.



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WorldTrade e-Logistics Jamaica Ltd is a leading member company of the Customs Brokers and Freight Forwarders Association of Jamaica founded as the Customs Brokers Association of Jamaica in 1965.



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TRINIDAD AND TOBAGO



Photo Courtesy : Ministry of Trade and Industry , Trinidad and Tobago.

Trinidad and Tobago is a dual island republic with a small open economy and as such, international trade and investment plays a pivotal role in the growth and development of the nation.

Geographically located at the southernmost point of the Caribbean chain of islands between the South American continent and North America, Trinidad and Tobago like its Caribbean neighbors enjoy strategic positioning to global shipping corridors and supply chain routes. As a consequence, it affords greater connectivity and transit times to major trading partners such as the CARICOM, USA, China and Europe.

Whilst geographical location and connectivity gives a distinct advantage to the region as a whole, the ease of doing business and high levels of trade facilitation

and compliance are key in the promotion of economic growth and development. Therefore, Customs Brokers and Clerks and their representative associations are uniquely placed to promote efficiencies in the movement of goods across borders in a cost effective way whilst ensuring accurate revenue collection and adherence to the country's laws.

Customs Clerks and Customs Brokers Association of Trinidad and Tobago.

Established in 1948, The Customs Clerks and Customs Brokers Association of Trinidad and Tobago (CCCBA), has evolved and adapted as a principal actor in trade facilitation and compliance of Customs laws in Trinidad and Tobago and who sees itself as a driver of change. The organization was formed to protect and further the business and interest of Customs Brokers,

Customs Clerks and Boarding Clerks and to endeavor to maintain a standard of efficiency that will tend to protect the interest of both the Private Sector and the Government by aiding in fair, reasonable and equitable administration of the tariff. Also, the Association is the only body recognized in law, as the representative of Customs Brokers and Customs Clerks.

The day to day affairs of the Association is managed by the Executive Committee which comprises The President, Vice President, Second Vice President, Secretary, Assistant Secretary, Recording Secretary, Treasurer, two Trustees, two Auditors, two Grievance Officers, Public Relations Officer and two Committee Members. Executive meetings, general meetings and meetings with the Comptroller of Customs & Excise are held regularly to ensure that all stakeholders engage in active discussion on matters that affect members and practitioners.

In keeping with this ethos, persons desirous of becoming Customs Brokers, Customs Clerks or Boarding Clerks must do so in accordance with the Customs Brokers' and Customs Clerks' Act 78:03, enacted in 1970, and which establishes the Customs Brokers Board, comprising of seven (7) members – The Comptroller of Customs being the ex-officio Chairman along with a senior Customs Officer, three (3) members being drawn from the CCCBA, and one (1) each representing the Shipping Association and the Chamber of Commerce. In fact, the function the Board is to promote and maintain high standards of efficiency and integrity in the conduct of performing the duties of Customs Brokers and Customs Clerks, by issuing licenses to those who meet these standards set by the Board. The process of becoming a Customs Clerk or Customs Broker commences as an apprenticeship under a licensed Customs Broker, after which an individual has the opportunity to satisfy the Board of his or her competence and fitness by examinations, which are held twice per year. The progression of qualification follows through from Apprentice Customs Clerk, to a Grade 1 Customs Clerk, Grade 2 Customs Clerk, Grade 3 Customs Clerk ending with Customs Broker as the pinnacle achievement.

Trade Facilitation

We can all agree that in order for there to be high levels of free and transparent trade, infrastructure must be in place that ensure that requirements, procedures and practices are standardized, predictable and reliable. Again, the Customs Brokerage Fraternity is represented on the National Trade Facilitation Committee, an initiative of the Ministry of Trade to address the burdensome procedures, time lags in importation and exportation, loss in perishable goods and lack of transparency.

Another aspect of the 21st century initiative, in 2009 the Single Electronic Window (SEW) was launched, the IT based trade facilitation infrastructure continues to undergo transformation in the way data is exchanged and processed. At present through the SEW a number of transactions can be conducted ranging from company registrations, applications for work permits, import licenses and permits, certificates of origin and monitoring of agency releases on customs declarations. More importantly, is SEWs electronic data interface with ASYCUDA which allows for more efficient and timely processing of customs declarations. As the SEW evolves, the required changes in the ease of doing business is done in collaboration with all stakeholders which includes the input from the Customs Brokerage fraternity.

Although there has been noteworthy progress on the part of SEW and recent upgrade of ASYCUDA to version 4.2.2, we are yet to undergo a change in the use of HS Code Version 2012. However, we are hopeful that the launch of the HS Code 2022, in January 2023, recognizes and incorporates the changes in current trade. In particular, recognize the global trade of new product streams which addresses changes in technology, environment and social issues to ensure that Trinidad and Tobago is well positioned to facilitate the importation and exportation of these product offerings.

21st Century Customs Brokers

The role of a Customs Broker has certainly evolved from being document processing and customs clearance centered to one which have evolved with 21st century needs. In addition to the traditional roles of a

customs brokerage agent, Customs Brokers must now take on a more collaborative role with Customs, importers, exporters and other Government agencies, in a more consultation-heavy capacity to inform strategic business decisions. Indeed, Customs Brokers must no longer see themselves as policy takers but rather they must ensure that are positioned to actively participate in driving policy decisions. In fact, these changes must not be viewed through a singular customs brokerage lens but rather through nationalistic ones.

In Trinidad and Tobago this evolution has been made possible by the contributions and mentorships of industry stalwarts. In particular, the profession can now boast a significant number of female Customs Brokers

and Customs Clerks owing to the foundation set by the first female Customs Broker Ms. Gloria Boodoo.

One certainty holds true, that as global trade changes so too would be the demand for Customs Brokers and Customs Clerks to evolve.

For additional details on becoming a Customs Clerk or Broker in Trinidad and Tobago or for further information on customs procedures and initiatives, the Secretariat may be contacted at: cccbaexecutives@outlook.com.



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Intelligent Customs Brokerage...



Caribbean Association of Customs Brokers (CACUB) is grateful for the wonderful organisation and coordination of the Customs Brokers Association of Belize in producing our 2022 Conference.

With all the challenges CACUB has had over the last 12 years and the World over the last 3 years it was a brave initiative taken by our Belizean counterparts to accept the challenge of hosting our 1st BIENNIAL since 2009, which was in Grenada.

CACUB was reignited in 2018 with a small meeting in Barbados with representation from Barbados, Belize, Jamaica, St Lucia and Trinidad and Tobago in the Board Room of the Barbados Chamber of Commerce, with contributions from Antigua and Barbuda and St Kitts Nevis electronically.

Since then, CACUB has been very busy with constant correspondence via WHATSAPP and ZOOM discussing every issue possible that Customs Brokers regionally encounter.

We held a regional WEBINAR in February 2021 which saw wide representation from the Shipping, Broker and Port Community on the topic **"2021 Where are we? Inter-island Cargo Transportation"**. The one issue which arose from these discussions was the difficulty in moving LCL cargo through the region and a Port fee structure which charges per container instead of the volume of the cargo in the container.

CACUB has a permanent seat on the CARICOM's Regional Committee on Trade Facilitation (RCTF) as one of the private sector representatives. We have participated in every meeting thus far and we contribute to the assessment of each country's undertakings to the Articles of the WCO Trade Facilitation Agreement.

The work of the RCTF also includes other Clearance related issues, we will soon be assessing the Non-Tariff Barriers in the CARICOM, CACUB will be actively participating, and we expect each member to contribute.

In 2023 CACUB will be continuing its work to improve trade between its territories whilst enlightening its members by bringing industry leaders together. CACUB's management committee also plans to visit and have smaller meetings similar to that held in 2018 in at least 2 countries in 2023. This will allow us to:

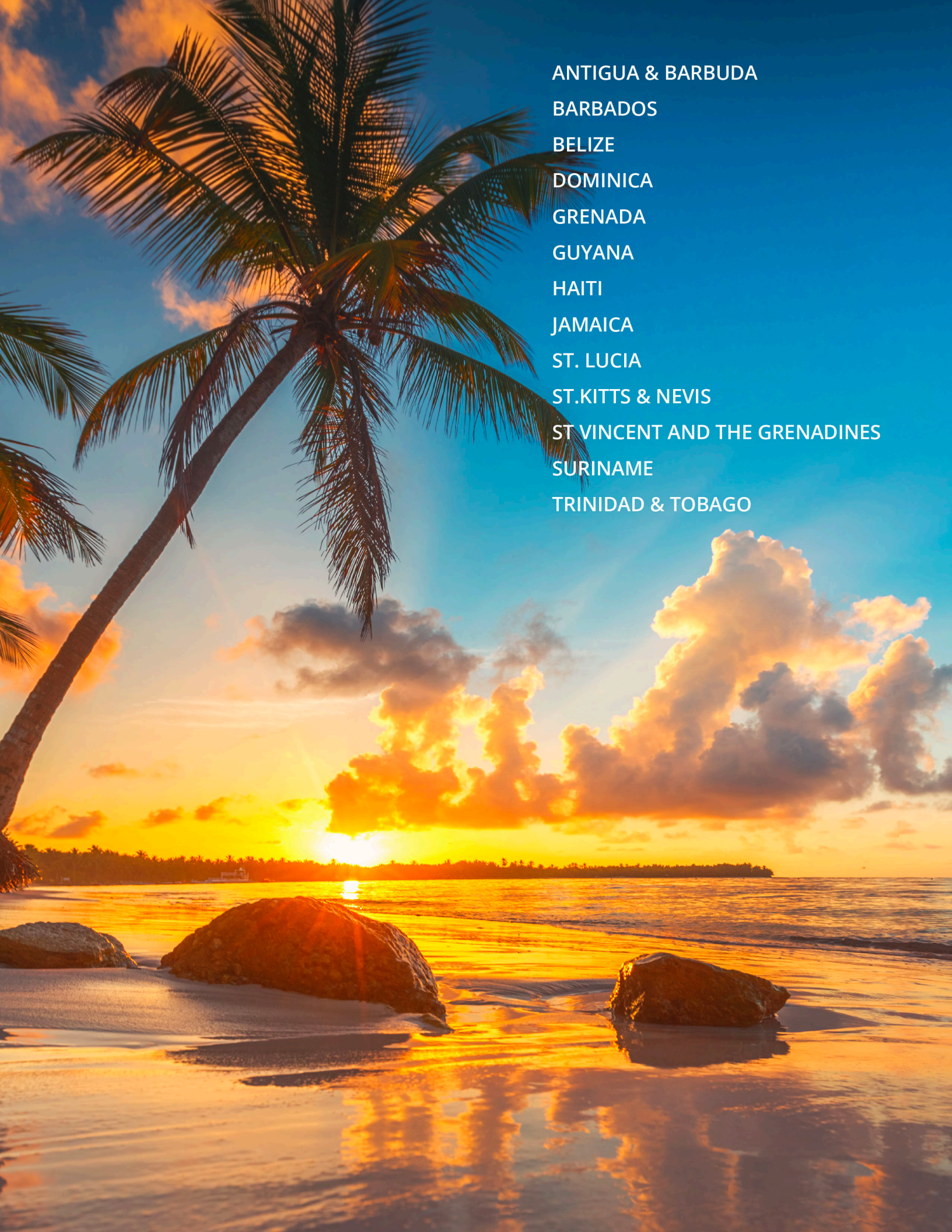
Introduce CACUB to every Broker and Clerk in that country
Better assess any issues facing the Profession in that territory
Be better positioned to represent the Profession in that Country

Since 2018 Brokers from Dominica, Grenada, Guyana, Haiti, St Vincent and the Grenadines and Suriname have joined us. This means that participation in CACUB comes from every country in the CSME.

CACUB thanks all participating in our 2022 Conference whether in person or virtually.

In the coming year we look forward to the same vibrant participation as we have had over the last four years. We also expect to leverage our position as the Professionals in Customs Clearance to positively influence and improve trade in and between every country we represent.

May we continue to unite and improve!

A tropical beach scene at sunset. A large palm tree is on the left, its fronds silhouetted against the bright orange and yellow sky. The sun is low on the horizon, reflecting on the water. Several large rocks are in the foreground on the beach. The sky is filled with large, fluffy clouds that are illuminated from below by the setting sun. The overall color palette is dominated by warm tones of orange, yellow, and blue.

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